

| ACTIF                                   | 2020                   | 2019                   | Ecart                 | Ecart %      |
|-----------------------------------------|------------------------|------------------------|-----------------------|--------------|
| <b>Patrimoine financier</b>             |                        |                        |                       |              |
| <b>Disponibilités</b>                   |                        |                        |                       |              |
| 1000 Caisse                             | 319.90 D               | 430.45 D               | 110.55 C              | -25.7%       |
| 1010 La Poste                           | 94'735.94 D            | 44'549.30 D            | 50'186.64 D           | 112.7%       |
| 1020 Banque CC BCF                      | 3'451'123.25 D         | 3'360'658.15 D         | 90'465.10 D           | 2.7%         |
| 1025 UBS, CC Assainissement Gym +       | 2'100.70 D             | 2'186.85 D             | 86.15 C               | -3.9%        |
| 1026 UBS, CC assainissement Ancien      | 21'773.78 D            | 21'853.78 D            | 80.00 C               | -0.4%        |
| 1027 UBS, CC, assainissement ancien     | 3'776'796.16 D         | 4'202'257.73 D         | 425'461.57 C          | -10.1%       |
| 1028 UBS, CC cours économie familiale   | 3'073.15 D             | 0.00 -                 | 3'073.15 D            |              |
|                                         | 7'349'922.88 D         | 7'631'936.26 D         | 282'013.38 C          | -3.6%        |
| <b>Avoirs</b>                           |                        |                        |                       |              |
| 1100 Débiteurs                          | 183'688.25 D           | 182'314.65 D           | 1'373.60 D            | 0.8%         |
| 1102 Débiteurs parents                  | 17.00 D                | 0.00 -                 | 17.00 D               |              |
|                                         | 183'705.25 D           | 182'314.65 D           | 1'390.60 D            | 0.7%         |
| <b>Placements</b>                       |                        |                        |                       |              |
| 1202 BCF, Réserve Redition fin année    | 10'894.65 D            | 10'459.20 D            | 435.45 D              | 4.2%         |
| 1204 UBS, Réserve concert               | 9'211.10 D             | 1'211.10 D             | 8'000.00 D            | 660.6%       |
| 1207 BCF, Echanges linguistiques        | 17'908.30 D            | 17'636.90 D            | 271.40 D              | 1.5%         |
| 1208 Stock petit matériel               | 3'199.46 D             | 9'387.30 D             | 6'187.84 C            | -65.9%       |
|                                         | 41'213.51 D            | 38'694.50 D            | 2'519.01 D            | 6.5%         |
| <b>Actifs transitoires</b>              |                        |                        |                       |              |
| 1300 Actifs Transitoires                | 58'873.10 D            | 6'110.76 D             | 52'762.34 D           | 863.4%       |
| 1310 Compte transitoires rbts           | 560.80 C               | 0.00 -                 | 560.80 C              |              |
|                                         | 58'312.30 D            | 6'110.76 D             | 52'201.54 D           | 854.2%       |
|                                         | 7'633'153.94 D         | 7'859'056.17 D         | 225'902.23 C          | -2.8%        |
| <b>Patrimoine administratif</b>         |                        |                        |                       |              |
| <b>Investissements</b>                  |                        |                        |                       |              |
| 1401 Halle LUSSY                        | 2'571'000.00 D         | 2'713'900.00 D         | 142'900.00 C          | -5.3%        |
| 14032-1 Concours d'architecture Ancien  | 0.00 -                 | 75'800.00 D            | 75'800.00 C           | -100.0%      |
| 14032-2 Crédit investissement études    | 0.00 -                 | 271'763.80 D           | 271'763.80 C          | -100.0%      |
| 14032-3 Assainissement Ancien bâtiment, | 20'369'172.32 D        | 15'776'047.74 D        | 4'593'124.58 D        | 29.1%        |
| 14033 Assainissement salle de gym       | 1'291'396.85 D         | 1'348'310.70 D         | 56'913.85 C           | -4.2%        |
|                                         | 24'231'569.17 D        | 20'185'822.24 D        | 4'045'746.93 D        | 20.0%        |
|                                         | 24'231'569.17 D        | 20'185'822.24 D        | 4'045'746.93 D        | 20.0%        |
| <b>TOTAL ACTIF</b>                      | <b>31'864'723.11 D</b> | <b>28'044'878.41 D</b> | <b>3'819'844.70 D</b> | <b>13.6%</b> |

| PASSIF                                   | 2020                   | 2019                   | Ecart                 | Ecart %      |
|------------------------------------------|------------------------|------------------------|-----------------------|--------------|
| <b>Engagements</b>                       |                        |                        |                       |              |
| <b>Engagements courants</b>              |                        |                        |                       |              |
| 2000 Créanciers                          | 0.00 -                 | 1'026'487.50 C         | 1'026'487.50 D        | -100.0%      |
| 2001 Créanciers - NF employés            | 619.15 C               | 0.00 -                 | 619.15 C              |              |
| 2010 Créanciers (Module aux.)            | 661'509.74 C           | 0.00 -                 | 661'509.74 C          |              |
| 2030 Polyright E-Purse Cashless          | 48'294.11 C            | 44'523.15 C            | 3'770.96 C            | 8.5%         |
|                                          | 710'423.00 C           | 1'071'010.65 C         | 360'587.65 D          | -33.6%       |
| <b>Provisions</b>                        |                        |                        |                       |              |
| 2102 Fonds de Réserve Rediton fin        | 10'892.00 C            | 10'459.20 C            | 432.80 C              | 4.1%         |
| 2103 Dépôt Keyfob-clé pour accès         | 4'000.00 C             | 3'700.00 C             | 300.00 C              | 8.1%         |
| 2104 Fonds de Réserve concert            | 9'211.10 C             | 1'211.10 C             | 8'000.00 C            | 660.6%       |
| 2107 Fonds de réserve Echanges           | 17'903.90 C            | 17'636.90 C            | 267.00 C              | 1.5%         |
|                                          | 42'007.00 C            | 33'007.20 C            | 8'999.80 C            | 27.2%        |
| <b>Autres Dettes</b>                     |                        |                        |                       |              |
| 2201 Prêt LIM Halle LUSSY                | 2'571'000.00 C         | 2'713'900.00 C         | 142'900.00 D          | -5.3%        |
| 2202 BCF Transformation rez inférieur    | 1'292'100.00 C         | 1'345'200.00 C         | 53'100.00 D           | -3.9%        |
| 2206 UBS 266-722907.90Y 0004, avance     | 1'552'000.00 C         | 1'610'000.00 C         | 58'000.00 D           | -3.6%        |
| 2210 BCF 30 01 364-418--03 Etude         | 0.00 -                 | 511'763.80 C           | 511'763.80 D          | -100.0%      |
| 2211 Placement privé : 266-722907.02Z    | 10'000'000.00 C        | 10'000'000.00 C        | 0.00 -                |              |
| 2212 Placement privé : 266-722907.03W    | 15'000'000.00 C        | 10'000'000.00 C        | 5'000'000.00 C        | 50.0%        |
|                                          | 30'415'100.00 C        | 26'180'863.80 C        | 4'234'236.20 C        | 16.1%        |
| <b>Passifs transitoires</b>              |                        |                        |                       |              |
| 2500 Passifs transitoires                | 413'476.66 C           | 3'000.00 C             | 410'476.66 C          | 13'682.6%    |
| 2506 Compte de passage - charges         | 3'259.95 C             | 0.00 -                 | 3'259.95 C            |              |
| 2510 Fonds Renouvellement informatique   | 0.00 -                 | 355'743.55 C           | 355'743.55 D          | -100.0%      |
|                                          | 416'736.61 C           | 358'743.55 C           | 57'993.06 C           | 16.1%        |
| <b>Réserves</b>                          |                        |                        |                       |              |
| 2730 Réserve assainissement bâtiments    | 136'621.45 C           | 218'436.85 C           | 81'815.40 D           | -37.5%       |
| 2740 Réserve remplacement tableaux       | 0.00 -                 | 87'417.30 C            | 87'417.30 D           | -100.0%      |
|                                          | 136'621.45 C           | 305'854.15 C           | 169'232.70 D          | -55.3%       |
|                                          | 31'720'888.06 C        | 27'949'479.35 C        | 3'771'408.71 C        | 13.4%        |
| <b>Fortune</b>                           |                        |                        |                       |              |
| <b>Fortune</b>                           |                        |                        |                       |              |
| 2900 Capital                             | 95'399.06 C            | 296'765.15 C           | 201'366.09 D          | -67.9%       |
| 2991 Bénéfice de l'exercice / Déficit de | 48'435.99 C            | 201'366.09 D           | 249'802.08 C          | -124.1%      |
|                                          | 143'835.05 C           | 95'399.06 C            | 48'435.99 C           | 50.7%        |
|                                          | 143'835.05 C           | 95'399.06 C            | 48'435.99 C           | 50.7%        |
| <b>TOTAL PASSIF</b>                      | <b>31'864'723.11 C</b> | <b>28'044'878.41 C</b> | <b>3'819'844.70 C</b> | <b>13.6%</b> |